



EVALUATING RESEARCH OUTCOMES AND IMPACTS BY FOUNDATIONS

João Caraça
Calouste Gulbenkian Foundation

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1. COPING WITH CHANGING ROLES

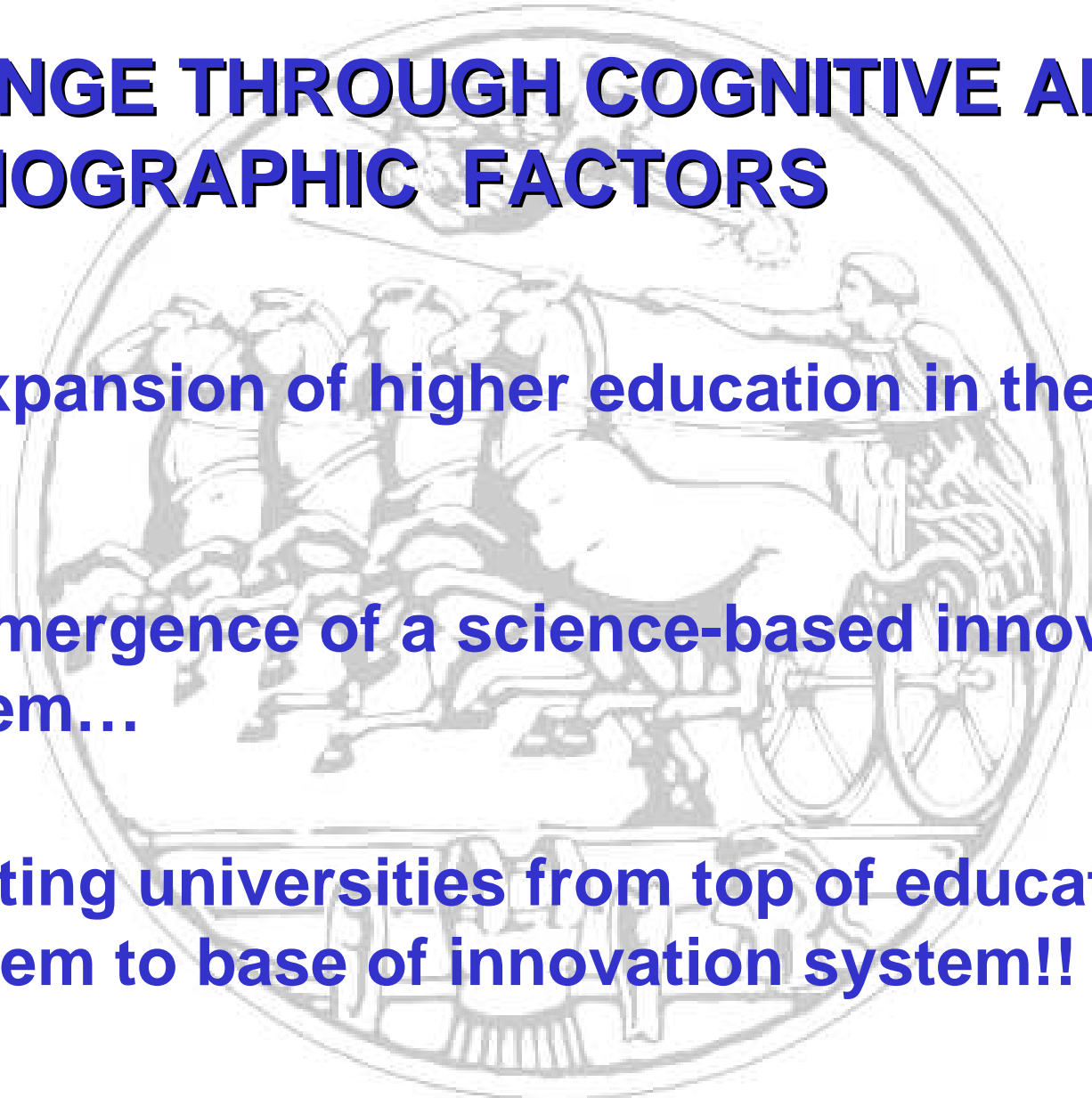
□ the emergence of a market-driven economy...

... but there is no market for uncertainty !!



2. CHANGE THROUGH COGNITIVE AND DEMOGRAPHIC FACTORS

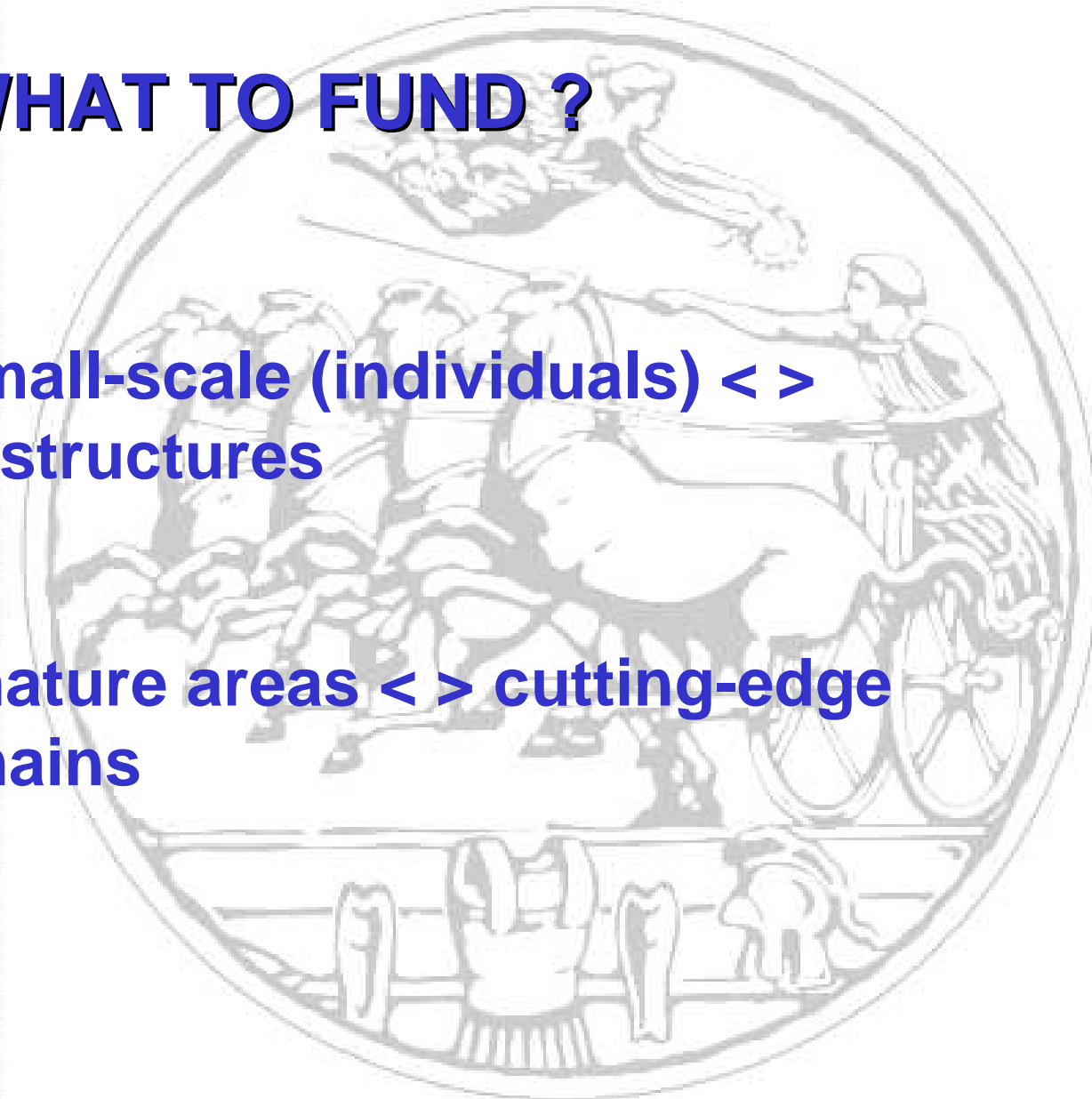
- the expansion of higher education in the 60's & 70's
- the emergence of a science-based innovation system...
- ... shifting universities from top of education system to base of innovation system!!



3. WHAT TO FUND ?

small-scale (individuals) < >
infrastructures

mature areas < > cutting-edge
domains



4. WHEN SHOULD WE EVALUATE ?

- selection / appraisal**
- monitoring**
- outcomes**
- impacts**



5. WHAT SHOULD BE EVALUATED ?

- projects
- programmes
- relevant actions
- whole institutions

