



Selected bibliography: Who Runs Foundations?

Last update: December 2007

Beyond the rethoric : foundation strategy / Kevin Bolduc, Ellie Buteau, Greg Laughlin. - Cambridge : The Center for Effective Philanthropy, 2007. – 29 p.

How do foundations maximise their impact? What is the role of strategy? Is your foundation strategic? This research examines the current state of decision making at large, private, U.S. foundations. Through in-depth interviews with CEOs and program officers, the study examines foundation leaders' views and use of strategy in making decisions. Analysis of their responses reveals four categories of decision makers ranging from nonstrategic to strategic.

http://www.effectivephilanthropy.org/images/pdfs/CEP_Beyond_the_Rhetoric.pdf

For information: http://www.effectivephilanthropy.org/publications/publications_downloadorder.php

Professionelles Management von Stiftungen : Ein Leitfaden für Stiftungspraktiker / Niklas Lang, Peppi Schnieper. - Basel : Helbing Lichtenhahn Verlag, 2007. – 236 p. - (Foundation_Governance) ISBN: 9783719027414.

The internal organisation and external particularities of foundations require a specific management. This manual presents the challenges of the management of foundations within the German-speaking area in a systematic way. It also includes a list of best practices and a questionnaire for self-analysis.

For information: <http://www.helbing-shop.ch>

Paradigm found : leading and managing for positive change / Anne Firth Murray. - Novato : New World Library, 2006. – 236 p. ISBN: 1577315332

This is a guidebook for creating or reshaping institutions and businesses. It demonstrates that any organisation can be run on principles voiced but that these are rarely followed - education, equality, tolerance, consensus, empowerment, generosity, and representation of all voices.

For information: <http://www.newworldlibrary.com/searchproducts.cfm>

NGO Accountability : politics, principles, and innovations / Lisa Jordan, Peter van Tuijl (eds.). - London : Earthscan, 2006. – 257 p. ISBN: 9781844073672

This book provides a comprehensive examination of the issues and politics of NGO accountability and governance across all sectors internationally. It offers an assessment of the key technical tools available including legal accountability, certification and donor-based accountability regimes, and questions whether these are appropriate and viable options or attempts to 'roll-back' NGOs to a more one-dimensional function as organizers of national and global charity. In the spirit of moving towards greater, real accountability the book looks in detail at innovations that have developed from within NGOs and offers new approaches and flexible frameworks that enable accountability to become a reality for all parties world-wide.

For information:

<http://shop.earthscan.co.uk/ProductDetails/mcs/productID/728/groupID/7/categoryID/16/v/c2d3e67e-8c2f-4cc6-94ab-820847f5cb9a>

Foundations expenses & compensation : how operating characteristics influence spending / Elizabeth T. Boris, Loren Renz, Asmita Barve [et al.]. - New York : Foundation Center ; Washington, DC : The Urban Institute ; Williamsburg : GuideStar, 2006. – 54 p.

This report examines the impact of a broader range of operating characteristics on the spending patterns of the 10,000 largest independent, corporate, and community foundations by giving. It provides an overview of the composition of expenses of the three types of foundations and documents how major differences in foundations' operating characteristics have an impact on their expense levels. The appendices include the methodology of the study, the list of variables as well as benchmarking tables.

http://foundationcenter.org/gainknowledge/research/pdf/fdn_exp_comp.pdf

For information: http://foundationcenter.org/media/news/pr_0602.html

Charity trends 2006 : the definitive annual income survey of the major fundraising charities / Cathy Pharoah, Catherine Walker, Liz Goodey. - Kent : Charities Aid Foundation (CAF), 2006. - 206 p. ISBN: 1904964257

This is an annual guide to UK fundraising charities' income and expenditure. Examining the finances of the top 500 fundraising charities in detail, it also provides long-term trend data on the top 1000 fundraising charities, which represent just over half of all donated income. It also provides details on the main sources of voluntary income, the top 500 charitable grant-makers and corporate donors, and tax-efficient individual giving.

For information: <http://www.cafonline.org/research/default.cfm>

Enquête nationale auprès des fondations / Odile de Laurens (Ed.). - Paris : Fondation de France, 2005. - 48 p. ISBN: 2914404190

This report presents a survey carried out by 'l'Observatoire de la générosité et du mécénat' in cooperation with 'le Bureau des groupements et associations du ministère de l'Intérieur' and with the support of Viviane Tchernonog, researcher at the CNRS (French National Centre for Scientific Research). It presents data on the foundation sector in France, providing a picture of its size, scope and structure. A short bibliography and a comparison of the French data with statistics from nine other European countries are included

http://www.fdf.org/download/2005_etude_fondations.pdf

For information: http://www.fondationdefrance.net/jsp/site/Portal.jsp?article_id=113&portlet_id=1468

The source : twelve principles of governance that power exceptional boards. - Washington, DC : The Board Source, 2005. ISBN: 1586860925

Exceptional boards add significant value to their organisations, making discernible differences in advancing their missions. This book studies how a board rises to this level, defining governance not as a dry, obligatory compliance, but as a creative and collaborative process that supports chief executives, engages board members, and furthers the causes they all serve. This publication aims at helping non-profit boards make the best of their collective capacities.

For information: http://www.boardsource.org/Bookstore.asp?category_id=25&Item=171

For information: <http://www.boardsource.org>

Foundations in Europe: Denmark / Ulla Habermann. - Copenhagen : Institute of Exercise and Sport Sciences. University of Copenhagen, 2004. - 100 p.

Based on empirical data from Danish foundations, this report aims at evaluating the roles and the visions of foundations, and questioning the statutes of foundations in a European context. It also considers emerging issues linked to internal governance or new government policies. Includes case-studies summaries from Danish foundations.

<http://www.ifi.ku.dk/download/?id=30&type=pdf>

For information: <http://www.ifi.ku.dk/ifi/side1872.asp?publikationID=45>

For information: <http://www.ifi.ku.dk/english/>

Handbuch Stiftungen: ziele - projekte - management - rechtliche gestaltung / Bertelsmann Stiftung. - 2nd ed. - Wiesbaden : Gabler, 2003. - 1041 p. ISBN: 3409198967

This handbook provides information, concepts and hands-on advice for establishing and managing a foundation successfully. National and international experts deal with topics ranging from a foundation's role in society, foundation management and organisation, project selection and management, to legal framework and state control. This book is suitable reading for people active in the field of foundations as well as companies, lawyers, and those who have a general interest in the work of foundations. Bibliographies are included.

For information: <http://www.bertelsmann-stiftung.de/>

Boards that work : a guide for charity trustees / David Fishel. - 1st ed. - London : Directory of Social Change, 2003. - 328 p. ISBN: 1903991161

The underlying principles of boards of directors and management committees are the focus of this book. Based on case studies and interviews with board members and chief executives from voluntary organisations, it describes the responsibilities of, processes for and resources for effective management using this model.

For information: <http://www.dsc.org>

Organizing foundations for maximum impact : a guide to effective philanthropy / Denis Prager. - Washington, DC : Aspen Institute, 2003

This publication describes strategies for organising foundations so that they maximise their operational effectiveness and efficiency, as well as their programmatic effectiveness. It begins with a description of how foundations function in society and then describes management strategies from setting and evaluating goals and accomplishments, to organising board members, executive management, and staff.

For information: <http://www.aspeninstitute.org/books>

Foundations in Europe : society, management and law / Andreas Schlüter, Volker Then, Peter Walkenhorst (Ed.). - London : The Directory of Social Change ; Gütersloh : Bertelsmann Foundation ; Kent : Charities Aid Foundation (CAF), 2001. - XX, 875 p. ISBN: 1900360861

This book provides a comprehensive survey of the foundation sector in Europe. It includes comparative sections on the role of foundations in society and the legal framework of foundations, as well as thematic sections covering issues of governance, organisation and management.

For information: <http://www.dsc.org.uk>

Ten basic responsibilities of nonprofit boards / Richard T. Ingram. - 10th. - Washington, DC : National Center for Nonprofit Boards, 1995. - 22 p. - (NCNB Governance Series Booklet). ISBN: 0925299006

This pamphlet, which was designed by a United States-based resource centre for non-profit management, describes the fundamental responsibilities of boards. It also includes a short list of responsibilities for board members as individuals.

For information: <http://www.boardsource.org>

Community foundation training manual III : management. - Washington : Council on Foundations, 1990. - 60 p.

Third in a series of six manuals looking at the various aspects for creating and running a community foundation. Practical guidelines are offered throughout the series which together cover mission, governance, management, resource development, grantmaking and communications and public relations. This particular volume addresses planning, legal dimensions, structure and organisation, administration, supervision, finance and networking.

For information: <http://www.cof.org>